Inventory

Actor and network analysis

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Challenge the future

Step 4: Inventory

- 1. Problem formulation as point of departure
- 2. Inventory of the actors involved
- 3. Mapping formal relations
- 4. Inventory of interests, objectives and perceptions
- 5. Interdependencies: resources and salience
- 6. Implications for problem formulation and client

Step 4: Interests, objectives and perceptions

Objectives:

What actors do want to achieve in a concrete situation

Step 4: Interests, objectives and perceptions

Interests (or fundamental objectives): Why do actors want to achieve these things?

Why do they care?

Step 4: Interests, objectives and perceptions

Perceptions:

Individual view based on selective information and social background/group pressure

Actor	Ministry I&M, directorate space & water
Interest	
Objective	
cleft	
cause	
Preferred solutions	
Own means	

Actor	Ministry I&M, directorate space & water				
Interest	Safe, efficient and profitable use of the NorthSea				
Objective	Space for offshore wind, without impeding other uses				
cleft	Currently only discussion about search areas				
cause	Intensive use of NorthSea, especially near shore				
Preferred solutions	Continuing current process indicating search areas				
Own means	Have Minister decide on search areas				

Actor	Ministry I&M, directorate environment
Interest	
Objective	
cleft	
cause	
Preferred solutions	
Own means	

Actor	Ministry I&M, directorate environment				
Interest	Reduce pollution, especially CO2 emissions				
Objective	20% renewables in 2020, reduction of energy use; raise share of windpower at sea				
cleft	Currently too few renewables				
cause	Cost, uncertain international policies (EU)				
Preferred solutions	Build 6000MW windpower at sea				
Own means	Have Minister put pressure on Economic Affairs, streamline permit procedures				

Actor	Energy companies (Energy Ned)
Interest	
Objective	
cleft	
cause	
Preferred solutions	
Own means	

Actor	Energy companies (Energy Ned)				
Interest	Produce energy (affordable, reliable, sustainable)				
Objective	Expand share of renewables; more installed capacity at sea				
cleft	Offshore wind is relatively expensive and risky				
cause	New technology, Dutch government is not a reliable partner, permits take time and procedure is risky				
Preferred solutions	Subsidies including price guarantees (German model), more certainty about locations and permits				
Own means	Knowledge, investments				

Step 4: Interests, objectives and perceptions Overview table of problem perceptions

Actors	Interests	Desired situation/ objectives	Existing situation and gap	Causes	Preferred solutions	Own means
Actor 1						
Actor 2						
Actor N						